

TOWN OF COUSHATTA, LOUISIANA

FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2020

MARSHA O. MILLICAN
A PROFESSIONAL ACCOUNTING CORPORATION
SHREVEPORT, LOUISIANA

TOWN OF COUSHATTA, LOUISIANA

Table of Contents

December 31, 2020

	<u>Page</u>
Independent Auditor's Report	1-3
Management's Discussion and Analysis	4-8
Basic Financial Statements:	
Government-Wide Financial Statements:	
Statement of Net Position	9
Statement of Activities	10
Fund Financial Statements:	
Governmental Funds:	
Balance Sheet - Governmental Funds	11
Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position	12
Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds	13
Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Governmental Activities in the Statement of Activities	14
Proprietary Fund:	
Statement of Net Position	15
Statement of Revenues, Expenditures and Changes in Net Position	16
Statement of Cash Flows	17
Notes to Financial Statements	18-47
Required Supplementary Information:	
Budgetary Comparison Schedules:	
Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual (GAAP Basis) - Governmental Funds - General Fund	48
Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual (GAAP Basis) - Governmental Funds - Sales Tax	49

TOWN OF COUSHATTA, LOUISIANA

Table of Contents (Continued)

December 31, 2020

	<u>Page</u>
Required Supplementary Information: (Continued)	
Schedule of Revenues, Expenditures, and Changed in Fund Balances - Budget and Actual (GAAP) Basis - Economic Development Fund	50
Schedule of Employer's Share of Net Pension Liability - MERS	51
Schedule of Employer Contributions - MERS	52
Notes to Retirement System Schedules - MERS	53
Schedule of Employer's Share of Net Pension Liability - LAMPERS	54
Schedule of Employer Contributions - LAMPERS	55
Notes to Retirement System Schedules - LAMPERS	56
Justice System Funding Schedule - Collecting/Disbursing Entity	57
Other Supplementary Information:	
Schedule of Compensation Paid to Mayor and Town Council	58
Schedule of Compensation, Benefits, and Other Payments To Agency Head	59
NonMajor Governmental Funds	
Combining Balance Sheet	60
Combining Statement of Revenues, Expenses and Changes in Fund Balance	61
Component Unit (discretely presented):	
Discretely Presented Component Unit - Statement of Net Position	62
Discretely Presented Component Unit - Statement of Activities	63
Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>	64-65
Corrective Action Taken on Prior Year Findings	66
Schedule of Findings	67-68



Marsha O. Millican

A PROFESSIONAL ACCOUNTING CORPORATION

INDEPENDENT AUDITOR'S REPORT

The Honorable Dr. Johnny Cox, Mayor
and Members of the Town Council
Town of Coushatta, Louisiana

Report on the Financial Statements

I have audited the accompanying financial statements of the governmental activities, the business-type activities, the discreetly presented component unit, each major fund, and the aggregate remaining fund information of the Town of Coushatta as of and for the year ended December 31, 2020 and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express my opinion on these financial statements based on my audit. I conducted my audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Town's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. Accordingly, I express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion

In my opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Town as of December 31, 2020, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the budgetary comparison schedules, the schedule of proportionate share of net pension liability, and the schedule of contributions to be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board (GASB), who considers it to be an essential part of the financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. I have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to my inquiries, the basic financial statements, and other knowledge I obtained during my audit of the basic financial statements. I do not express an opinion or provide any assurance on the information because the limited procedures do not provide me with sufficient evidence to express an opinion or provide any assurance.

Other Supplementary Information

My audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements. The schedule of mayor and aldermen compensation, the schedule of compensation, benefits and other payments to agency head, and the justice system funding schedule - collecting/ disbursement entity and nonmajor combining statements are presented for purposes of additional analysis and are not a required part of the basic financial

The other supplementary information is the responsibility of management and was derived from and relates to the underlying accounting and other records used to prepare the basic financial statements. The other supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In my opinion, the other supplementary information is fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, I have also issued my report dated November 26, 2021 on my consideration of the Town's internal control over financial reporting and on my tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of my testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control over financial reporting and compliance.

Marsha D. Milligan

Certified Public Accountant

November 26, 2021

TOWN OF COUSHATTA, LOUISIANA

Management's Discussion and Analysis

December 31, 2020

The Management's Discussion and Analysis of the Town of Coushatta's financial performance presents a narrative overview of the Town of Coushatta's financial activities for the year ended December 31, 2020. The document focuses on the current year's activities, resulting changes, and currently known facts. Please read this document in conjunction with the Town's financial statements, which follow this section.

FINANCIAL HIGHLIGHTS

Governmental Activities

- 1) Town of Coushatta had cash and investments of \$1,330,712 at December 31, 2020, which represents a decrease of \$149,130 from prior year end.
- 2) Town of Coushatta had accounts receivable of \$253,385 at December 31, 2020, which represents an increase of \$13,382 from prior year end.
- 3) Town of Coushatta had accounts payable and accruals of \$17,125 at December 31, 2020, which represents a decrease of \$11,019 from the prior year end.
- 4) Town of Coushatta had total revenues of \$1,313,140 for the year ended December 31, 2020, which represents a decrease of \$306 from the prior year end.
- 5) Town of Coushatta had total expenses of \$1,257,154 for the year ended December 31, 2020, which represents a decrease of \$26,180 from the prior year end.

Town of Coushatta had capital improvements of \$124,532 for the year ended December 31, 2020.

Business-Type Activities

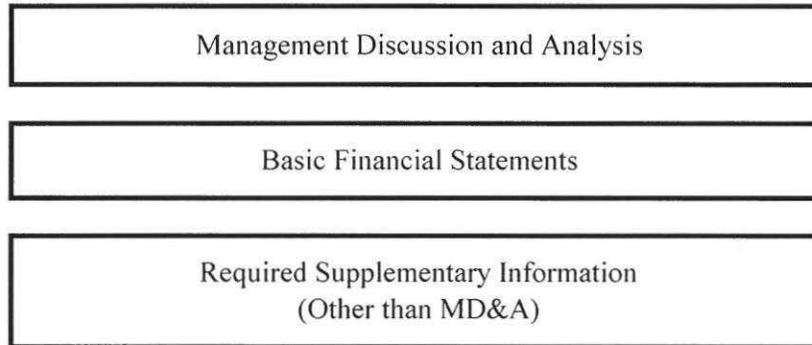
- 1) Town of Coushatta had cash and investments of \$523,199 for the year ended December 31, 2020 which represents a decrease of \$3,307 from the prior year end.
- 2) Town of Coushatta had accounts receivable of \$73,982 for the year ended December 31, 2020, which represents a decrease of \$3,570 from the prior year end.
- 3) Town of Coushatta had accounts payable and accruals of \$45,715 for the year ended December 31, 2020, which represents an increase of \$6,594 from prior year.
- 4) Town of Coushatta had total revenues of \$948,871 for the year ended December 31, 2020, which represents an increase of \$146,601 from prior year.
- 5) Town of Coushatta had total expenses of \$887,137 for the year ended December 31, 2020, which represents an increase of \$40,063 from prior year.
- 6) Town of Coushatta had capital asset improvements of \$247,227 for the year ended December 31, 2020.

TOWN OF COUSHATTA, LOUISIANA

Management's Discussion and Analysis (Continued)
December 31, 2020

OVERVIEW OF THE FINANCIAL STATEMENTS

The following graphic illustrates the minimum requirements for the Town of Coushatta as established by Governmental Accounting Standards Board Statement 34, *Basic Financial Statements and Management's Discussion and Analysis - for State and Local Governments*.



These financial statements consist of three sections - Management's Discussion and Analysis (this section), the basic financial statements (including the notes to the financial statements), and required supplementary information.

This annual report consists of a series of financial statements. The Statement of Net Position and the Statement of Activities (on pages 9 and 10) provide information about the activities of the Town of Coushatta as a whole and present a longer-term view of the Town's finances. Fund financial statements start on page 11. For governmental activities, these statements tell how these services were financed in the short term as well as what remains for future spending. Fund financial statements also report the Town's operations in more detail than the government-wide statements by providing information about the Town's most significant funds.

Reporting the Town as a Whole

The Statement of Net Position and the Statement of Activities

One of the most important questions asked about the Town's finances is, "Is the Town as a whole, better off or worse off as a result of the year's activities?" The Statement of Net Position and the Statement of Activities report information about the Town as a whole and about its activities in a way that helps answer this question. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

TOWN OF COUSHATTA, LOUISIANA

Management's Discussion and Analysis (Continued)

December 31, 2020

OVERVIEW OF THE FINANCIAL STATEMENTS (CONTINUED)

These two statements report the Town's net position and changes in them. You can think of the Town's net position, the difference between assets and liabilities, as one way to measure the Town's financial health, or financial position. Over time, increases or decreases in the Town's net position are one indicator of whether its financial health is improving or deteriorating.

In the Statement of Net Position and the Statement of Activities, we divide the Town into two kinds of activities:

Governmental Activities

Most of the Town's basic services are reported here including the police and general administration. Taxes, license and permits, fines, interest income and state and federal grants finance most of these activities.

Business-Type Activities

The Town charges a fee to customers to help it cover all or most of the cost of certain services it provides. The Town's water and sewer systems are reported here.

Reporting the Town's Most Significant Funds

Fund Financial Statements

The fund financial statements provide detailed information about the most significant funds, not the Town as a whole. Some funds are required to be established by State law and by bond covenants. However, the Town Council may establish other funds to help it control the money for particular purposes or to show that it is meeting legal responsibilities for using certain taxes, grants and other money. The Town's two kinds of funds, governmental and proprietary, use different accounting approaches.

Governmental Funds

Most of the Town's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short term view of the Town's general governmental operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Town's activities as well as what remains for future spending.

Proprietary Funds

When the Town charges customers for the services it provides, these services are generally reported in proprietary funds. Proprietary funds are reported in the same way that all activities are reported in the Statement of Net Position and Statement of Activities. In fact, the Town's enterprise funds are the same as the business-type activities we reported in the government-wide statements but provide more detail and additional information, such as cash flows.

TOWN OF COUSHATTA, LOUISIANA

Management's Discussion and Analysis (Continued)
December 31, 2020

FINANCIAL ANALYSIS OF THE ENTITY

Statement of Net Position at Year End

	Governmental Activities 2020	Business Activities 2020	Governmental Activities 2019	Business Activities 2019
Current and other assets	\$ 1,585,422	598,506	\$ 1,721,167	\$ 605,383
Capital assets, net	634,689	1,217,141	574,962	1,101,106
Total Assets	2,220,111	1,815,647	2,296,129	1,706,489
Deferred outflow of resources	173,714	83,617	137,431	60,462
Accounts Payable and Accruals	17,125	45,715	34,560	39,121
Net pension liability	766,962	381,266	749,479	324,378
Customer Deposits	-	60,697	-	59,067
Total Liabilities	784,087	487,678	784,039	422,566
Deferred inflows of resources	94,868	9,277	164,356	16,142
Net Position				
Investments in capital assets, Net of related debt	634,689	1,217,141	574,962	1,101,106
Restricted Net Position	1,001,400	-	1,136,960	-
Unrestricted	(121,219)	185,168	(226,757)	227,137
Total Net Position	\$ 1,514,870	\$ 1,402,309	\$ 1,485,165	\$ 1,328,243

Net position of the Town of Coushatta increased by \$43,654 and increased by \$74,066 in the Governmental Activities and Business-Type Activities, respectively. These changes are the result of operating and other expenses being less than/exceeding operating and nonoperating revenues during the fiscal year ended 2020 (See table below).

Statement of Activities As of Year End

	Government 2020	Business 2020	Government 2019	Business 2019
General Government Expenses	\$ (1,257,154)	\$ (887,137)	\$ (1,316,703)	\$ (847,074)
Program revenues				
Charges for services	11,869	734,899	7,450	745,343
Operating and capital grants and Contributions	-	207,210	-	50,000
Subtotal	(1,245,285)	54,972	(1,309,253)	(51,731)
General revenues and transfers	1,288,939	19,094	1,305,996	33,948
Change in net position	\$ 43,654	\$ 74,066	\$ (3,257)	\$ (17,783)

TOWN OF COUSHATTA, LOUISIANA

Management's Discussion and Analysis (Continued)
December 31, 2020

Capital Assets (Net) at Year End

	Governmental Activities	Business-Type Activities
	2020	2020
Land	\$ 54,000	\$ 10,782
Construction in Progress	-	51,180
Buildings and other improvements	371,029	-
Distribution system	-	933,772
Streets	125,000	
Equipment and other assets	84,660	221,407
Total	<u>\$ 634,689</u>	<u>\$ 1,217,141</u>

Additions for the year ended December 31, 2020 are as follows:

This years major additions included:

	Governmental Activities	Business-Type Activities
	2020	2020
Distribution system	\$ -	\$ 247,227
Construction in Progress	-	
Buildings and other improvements	124,532	-
Total	<u>\$ 124,532</u>	<u>\$ 247,227</u>

Debt

Town of Coushatta had long-term liabilities payable at year end as follows:

	Governmental Activities	Business-Type Activities
Pension Liability	\$ 766,962	\$ 381,266

VARIATIONS BETWEEN ORIGINAL AND FINAL BUDGETS

General Fund actual revenues were \$74,874 less than budgeted amounts.

General Fund actual expenditures were \$117,273 less than budgeted amounts.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGET

The Town of Coushatta's elected officials considered the following factors and indicators when setting next year's budget, rates and fees. These factors and indicators include:

- 1) Taxes
- 2) Intergovernmental revenues (state and local grants)
- 3) License and permits
- 4) Fines

Town of Coushatta does not expect any significant changes in next year's results as compared to the current year.

CONTACTING TOWN OF COUSHATTA'S MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, investors and creditors with a general overview of the Town of Coushatta's finances and to show the Town of Coushatta's accountability for the money it receives. If you have questions about this report or need additional information, contact Dr. Johnny Cox, Mayor of the Town of Coushatta, Post Office Box 531, Coushatta, Louisiana 71019.

TOWN OF COUSHATTA, LOUISIANA

Statement of Net Position
December 31, 2020

	<u>Primary Government</u>			<u>Component Unit</u>
	<u>Governmental Activities</u>	<u>Business-type Activities</u>	<u>Total</u>	
<u>Assets</u>				
Current assets:				
Cash and cash equivalents	\$ 1,127,736	\$ 12,096	\$ 1,139,832	\$ 168,553
Investments, at cost	202,976	450,406	653,382	-
Receivables (net of allowance account)	253,385	73,982	327,367	-
Other assets	1,325	1,325	2,650	-
Total current assets	<u>1,585,422</u>	<u>537,809</u>	<u>2,123,231</u>	<u>168,553</u>
Noncurrent assets:				
Restricted assets:				
Cash and cash equivalents	-	60,697	60,697	-
Capital assets, net of accumulated depreciation	634,689	1,217,141	1,851,830	112,077
Total noncurrent assets	<u>634,689</u>	<u>1,277,838</u>	<u>1,912,527</u>	<u>112,077</u>
Total assets	<u>2,220,111</u>	<u>1,815,647</u>	<u>4,035,758</u>	<u>280,630</u>
Deferred Outflow of resources	<u>173,714</u>	<u>83,617</u>	<u>257,331</u>	<u>-</u>
<u>Liabilities</u>				
Current liabilities:				
Accounts payable	5,404	39,643	45,047	-
Payroll taxes payable	11,721	6,072	17,793	-
Other Liabilities	-	-	-	-
Total current liabilities	<u>17,125</u>	<u>45,715</u>	<u>62,840</u>	<u>-</u>
Noncurrent liabilities:				
Net pension liability	766,962	381,266	1,148,228	-
Deposits	-	60,697	60,697	-
Total liabilities	<u>766,962</u>	<u>487,678</u>	<u>1,271,765</u>	<u>-</u>
Deferred inflows of resources	<u>94,868</u>	<u>9,277</u>	<u>104,145</u>	<u>-</u>
<u>Net Position</u>				
Invested in capital assets, net of related debt	634,689	1,217,141	1,851,830	112,077
Restricted	1,001,400	-	1,001,400	-
Unrestricted	(121,219)	185,168	63,949	168,553
Total net position	<u>\$ 1,514,870</u>	<u>\$ 1,402,309</u>	<u>\$ 2,917,179</u>	<u>\$ 280,630</u>

The notes to the financial statements are an integral part of this statement.

TOWN COUSHATTA, LOUISIANA

Balance Sheet
 Governmental Funds
 For the Year Ended December 31, 2020

	General	Sales Tax	Economic Development	NonMajor Funds	Total
ASSETS					
Cash	\$ 447,406	\$ 46,806	\$ 553,626	\$ 79,898	\$ 1,127,736
Investments	10,000	93,999	-	98,977	202,976
Receivables	125,291	-	96,838	31,256	253,385
Due from Other Funds	-	-	-	-	-
Prepaid Expenses	1,325	-	-	-	1,325
Total Assets	<u>584,022</u>	<u>140,805</u>	<u>650,464</u>	<u>210,131</u>	<u>1,585,422</u>
LIABILITIES AND FUND BALANCES					
Liabilities					
Accounts Payable	5,404	-	-	-	5,404
Accrued Payroll Liabilities	11,721	-	-	-	11,721
Other Liabilities	21,813	-	-	-	21,813
Due to Other Funds	-	-	-	-	-
Total Liabilities	<u>38,938</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>38,938</u>
Fund Balance:					
Nonspendable					
Prepaid Expenses	1,325	-	-	-	1,325
Assigned	-	140,805	650,464	210,131	1,001,400
Unassigned	543,759	-	-	-	543,759
Total Fund Balance	<u>545,084</u>	<u>140,805</u>	<u>650,464</u>	<u>210,131</u>	<u>1,546,484</u>
Total Liabilities and Fund Balances	<u>\$ 584,022</u>	<u>\$ 140,805</u>	<u>\$ 650,464</u>	<u>\$ 210,131</u>	<u>\$ 1,585,422</u>

The accompanying notes are an integral part of this statement.

TOWN OF COUSHATTA, LOUISIANA

Reconciliation of Fund Balances on the Balance Sheet
for Governmental Funds to Net Position of
Governmental Activities on the Statement of Net Position
Year Ended December 31, 2020

Fund Balances - Total Governmental Funds \$ 1,546,484

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds:

Add: Capital Assets 3,112,069
Deduct: Accumulated Depreciation (2,477,380)

Certain liabilities, such as debt and pension liability are not due and payable in the current period and therefore are not reported in the funds.

Deduct: Long term debt
Pension liability (766,962)

Other long term assets are not available to pay for current period expenditures and are deferred in the funds. 21,813

Deferred outflows of resources related to net pension liability are not available resources and, therefore, are not reported in the funds. 173,714

Deferred inflows of resources related to net pension liability are not payable from current expendable resources, and, therefore, are not reported in the funds. (94,868)

Net Position of Governmental Activities \$ 1,514,870

The notes to the financial statements are an integral part of this statement.

TOWN OF COUSHATTA, LOUISIANA

Combining Statement of Revenues, Expenditures
and Changes in Fund Balances
All Governmental Funds
For the Year Ended December 31, 2020

	General Fund	Sales Tax	Economic Development	NonMajor Funds	Totals
<u>REVENUES</u>					
Taxes:					
Property	\$ 90,899	\$ -	\$ -	\$ 55,173	\$ 146,072
Sales	-	533,378	-	-	533,378
Franchise	93,094	-	-	-	93,094
Intergovernmental	291,012	-	-	-	291,012
Licenses and Permits	144,196	-	-	-	144,196
Charges for Services	-	-	-	-	-
Fines	11,869	-	-	-	11,869
Donations	-	-	-	1,000	1,000
Miscellaneous	29,656	369	3,268	494	33,787
Total Revenues	660,726	533,747	3,268	56,667	1,254,408
<u>EXPENDITURES</u>					
Current:					
General Government	706,007	10,321	-	-	716,328
Public Safety	600,120	-	-	7,605	607,725
Highways and Streets	-	-	-	16,334	16,334
Culture & Recreation	-	-	-	19,999	19,999
Debt Service	-	-	-	-	-
Total Expenditures	1,306,127	10,321	-	43,938	1,360,386
Excess (deficiency of revenues over expenditures)	(645,401)	523,426	3,268	12,729	(105,978)
<u>OTHER FINANCING SERVICES (USES)</u>					
Operating transfers in	647,400	-	-	-	647,400
Operating transfers out	-	(574,183)	-	(85,549)	(659,732)
Excess (deficiency) of revenues and other sources over expenditures and other uses	1,999	(50,757)	3,268	(72,820)	(118,310)
<u>FUND BALANCES</u>					
Beginning of year	543,085	191,562	647,196	282,951	1,664,794
End of year	\$ 545,084	\$ 140,805	\$ 650,464	\$ 210,131	\$ 1,546,484

The accompanying notes are an integral part of this statement.

TOWN OF COUSHATTA, LOUISIANA

Combining Statement of Revenues, Expenditures
and Changes in Fund Balances
All Governmental Funds
For the Year Ended December 31, 2020

Amounts reported for governmental activities in the statement of activities are different because:

Net Change in Fund Balances - Total Governmental Funds	\$(118,310)
Governmental Funds report capital outlays as expenditures. However, in the statement of activities the cost of these assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlay (\$124,532) exceeds depreciation (\$50,856)	73,676
Effects of recording net pension liability and deferred inflows and outflows of resources related to net pension liability:	
Decrease in pension expense	29,556
Nonemployer pension contribution revenue	<u>58,732</u>
Change in Net Position of Governmental Activities	<u><u>\$ 43,654</u></u>

The accompanying notes are an integral part of this statement.

TOWN OF COUSHATTA, LOUISIANA

Statement of Net Position
 Proprietary Fund
 December 31, 2020

<u>Assets</u>	
Current assets:	
Cash and cash equivalents	\$ 12,096
Receivables	73,982
Prepaid expenses	1,325
Total current assets	<u>87,403</u>
Noncurrent assets:	
Restricted assets:	
Cash and cash equivalents	60,697
Investments	450,406
Property, plant and equipment (net)	1,217,141
Total noncurrent assets	<u>1,728,244</u>
Total assets	<u>1,815,647</u>
Deferred outflows of resources	<u>83,617</u>
<u>Liabilities</u>	
Current liabilities (payable from current assets):	
Accounts payable	39,643
Payroll taxes payable	6,072
Total current liabilities (payable from current assets)	<u>45,715</u>
Current liabilities (payable from restricted assets):	
Deposits	60,697
Long term liabilities	
Net pension liability	381,266
Total liabilities	<u>487,678</u>
Deferred inflows of resources	<u>9,277</u>
<u>Net Position</u>	
Invested in capital assets, net of related debt	1,217,141
Unrestricted	185,168
Total net position	<u>\$ 1,402,309</u>

The notes to the financial statements are an integral part of this statement.

TOWN OF COUSHATTA, LOUISIANA

Statement of Revenues, Expenses and
Changes in Fund Net Position
Proprietary Fund
For the Year Ended December 31, 2020

Operating revenues:	
Charges for services	\$ 734,899
Other	-
Total operating revenues	<u>734,899</u>
Operating expenses:	
Personal services	257,933
Repairs and maintenance	121,218
Supplies and materials	7,686
Depreciation	131,192
Insurance	14,119
Utilities	64,025
Other	290,964
Total operating expenses	<u>887,137</u>
Operating income	<u>(152,238)</u>
Non-operating revenues:	
Interest income	780
NEC income	5,982
Grants	207,210
Total non-operating revenues	<u>213,972</u>
Net income before contributions and transfers	61,734
Transfers:	
Transfers in	12,332
Transfers out	-
Change in net position	<u>74,066</u>
Total net position- beginning	<u>1,328,243</u>
Total net position - ending	<u><u>\$ 1,402,309</u></u>

The notes to the financial statements are an integral part of this statement.

TOWN OF COUSHATTA, LOUISIANA

Statement of Cash Flows
 Proprietary Fund
 For the Year Ended December 31, 2020

	Business-type Activities Enterprise Fund
	Water Fund
	<hr/>
Cash Flows from Operating Activities:	
Receipts from customers and users	\$ 738,467
Payments to suppliers	<u>(720,853)</u>
Net Cash Used by Operating Activities	<u>17,614</u>
Cash Flows from Noncapital Financing Activities:	
Transfers from other funds	<u>12,332</u>
Net Cash Provided by Noncapital Financing Activities	<u>12,332</u>
Cash Flows from Capital and Related Financing Activities:	
Grant proceeds	207,210
Acquisition and construction of capital assets	<u>(247,227)</u>
Net Cash Provided by Capital and Related Financing Activities	<u>(40,017)</u>
Cash Flows from Investing Activities:	
Change in investments	1,058
NEC revenue	5,982
Interest received	<u>780</u>
Net Cash Provided by Investing Activities	<u>7,820</u>
Net Increase (Decrease) in Cash and Cash Equivalents:	(2,251)
Cash and Cash Equivalents, Beginning of Year (including restricted cash of \$59,067)	<u>75,044</u>
Cash and Cash Equivalents, End of Year (including restricted cash of \$60,697)	<u>\$ 72,793</u>

The notes to the financial statements are an integral part of this statement.

TOWN OF COUSHATTA, LOUISIANA

Statement of Cash Flows (Continued)
 Proprietary Fund
 For the Year Ended December 31, 2020

	Business-type Activities Enterprise Fund
	<u>Water Fund</u>
Reconciliation of Operating Income to Net Cash Provided (Used) by Operating Activities:	
Operating income	\$ (152,238)
Adjustments to reconcile operating loss to net cash provided by operating activities:	
Depreciation expense	131,192
Increase in customer deposits	1,630
Decrease in accounts receivable	3,568
Increase in prepaid expenses	-
Increase in deferred outflows of resources	(23,155)
Increase in accounts payable	6,594
Increase in net pension liability	56,888
Decrease in deferred inflows of resources	<u>(6,865)</u>
Total adjustments	<u>169,852</u>
Net Cash Provided (Used) by Operating Activities	<u><u>\$ 17,614</u></u>

The notes to the financial statements are an integral part of this statement.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements

December 31, 2020

Introduction:

The Town of Coushatta, Louisiana (Town) was incorporated in 1945 under the provisions of special home rule charter. The Town operates under a Mayor-Council form of government. Elected officials of the Town consist of the mayor and five (5) aldermen who are each elected to four-year terms. The affairs of the Town are conducted and managed by the Mayor and the Town Council.

The accompanying financial statements of the Town have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to the governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The Town's reporting entity applies all relevant Government Accounting Standards Board (GASB) pronouncements. GAAP as applicable to governments also conforms to the requirements of Louisiana R.S. 24:517 and the guides set forth in the *Louisiana Municipal Audit and Accounting Guide* and to the industry guide, *Audits of State and Local Government Units*, published by the American Institute of Certified Public Accountants.

GASB Statement No. 14, *The Reporting Entity*, established criteria for determining the governmental reporting entity and component units that should be included within the reporting entity. Under the provisions of this Statement, the Town is considered a primary government since it is a special purpose government that has a separately elected governing body, is legally separate, and is fiscally independent of other state or local governments. As used in GASB Statement No. 14, fiscally independent means that the Town may, without the approval or consent of another governmental entity, determine or modify its own budget, levy its own taxes or set rates or charges, or issue bonded debt.

1. Summary of Significant Accounting Policies:

The accounting and reporting framework and the more significant accounting policies of the Town are described as follows:

Reporting Entity -

In evaluating the Town as a reporting entity, management has addressed all potential component units (traditionally separate reporting entities) for which the Town may be financially accountable and, as such, should be included within the Town's financial statements. The Town (primary government) is financially accountable if it appoints a voting majority of the organizations governing board and (1) it is able to impose its will on the organization or (2) there is a potential for the organization to provide specific financial burden on the Town. Additionally, the primary government is required to consider other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. The Town has oversight of other component units that are discretely presented in a separate column in the government-wide financial statements.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements
December 31, 2020

1. *Summary of Significant Accounting Policies (Continued):*

Reporting Entity - (Continued):

Discretely Presented Component Units

Coushatta Industrial Development Corporation

Coushatta Industrial Development Corporation is a component unit of Town of Coushatta. All members of the Corporation's board are appointed by the Mayor and Town Council of the Town of Coushatta.

Basis of Presentation

The accompanying basic financial statements of the Town have been prepared in conformity with governmental accounting principles generally accepted in the United States of America. The Town's basic financial statements consist of government-wide financial statements, including a statement of net assets and a statement of activities, and fund financial statements, which provide a more detailed level of financial information.

Fund Accounting

The Town uses funds to maintain its financial records during the year. Each fund is accounted for by a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance, revenues, and expenditures. The individual funds account for the governmental resources allocated to them for the purpose of carrying on specific activities in accordance with laws, regulations, or other restrictions. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions relating to certain government functions or activities.

The funds of the Town are classified into two categories: governmental and proprietary.

Governmental Funds:

Governmental funds account for all or most of the Town's general activities. These funds focus on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may be used. Current liabilities are assigned to the fund from which they will be paid. The difference between the governmental fund's assets and liabilities is reported as fund balance. In general, fund balance represents the accumulated expendable resources, which may be used to finance future period programs or operations. The following are the Town's governmental funds:

General Fund - The General Fund is the primary operating fund of the Town. All financial resources, except those required to be accounted for in another fund, are accounted for in the General Fund.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements
December 31, 2020

I. Summary of Significant Accounting Policies (Continued):

Fund Accounting - (Continued):

Special Revenue Funds - The Special Revenue Fund is used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. The Sales Tax Fund accounts for the collection of sales tax revenue. The Economic Development Fund accounts for revenue which can only be spent for economic development.

Capital Project Fund (LCDBG Fund) - The Capital Project Fund accounts for all financial resources used for the acquisition or construction of projects primarily financed by a Community Development Block Grant.

Enterprise Funds:

Enterprise funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges or (b) where the governing body has decided that the periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. The Town's enterprise fund is:

Water Fund - The Water fund is used to account for the provision of water services to the residents of the Town. All activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service, and billing and collection.

Measurement Focus, Basis of Accounting and Financial Statement Presentation

Measurement focus is a term used to describe "which" transactions are recorded within the various financial statements. Basis of accounting refers to "when" transactions are recorded regardless of the measurement focus applied.

Government-Wide Financial Statements (GWFS)

The statement of net position and the statement of activities display information about the Town and its component unit. These statements include all the financial activities of the Town. Information contained in these statements reflects the "economic resources" measurement focus and the accrual basis of accounting. Governmental activities, which are normally supported by taxes and intergovernmental revenues are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Revenues, expenses, gains, losses, assets and liabilities resulting from exchange or exchange-like transactions are recognized when the exchange occurs (regardless of when cash is received or disbursed). Revenues, expenses, gains, losses, assets and liabilities resulting from non-

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements
December 31, 2020

1. Summary of Significant Accounting Policies (Continued):

Measurement Focus, Basis of Accounting and Financial Statement Presentation - (Continued)

exchange transactions are recognized in accordance with the requirements of GASB Statement No. 33, *Accounting and Financial Reporting for Non-exchange Transactions*. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment of the Town's activities is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. The town does not allocate indirect expenses to functions in the statement of activities. Program revenues reduce the cost of the function to be financed from the Town's general revenues. Program revenues included in the statement of activities are (1) derived directly from charges to customers or applicants who purchase, use or directly benefit from goods, services, or privileges provided by a given function, (2) operating grants and contributions, and (3) capital grants and contributions. For identifying to which function program revenue pertains, the determining factor for charges for services is which functions the revenues are restricted. Revenues not classified as program revenues are presented as general revenues, which include ad valorem taxes, sales taxes, franchise taxes, interest, and other items not properly included in program revenues.

Fund Financial Statements (FFS)

The fund financial statements report financial information by major and nonmajor funds. The emphasis of fund financial statements is on major governmental funds, each of which is displayed in a separate column. A fund is considered major if it is the primary operating fund of the Town or meets the following criteria:

- a. Total assets, liabilities, revenues, or expenditures/expenses of that individual governmental or enterprise fund are at least ten percent (10%) of the corresponding total for all funds of that category or type.
- b. Total assets, liabilities, revenues, or expenditures/expenses of the individual governmental or enterprise fund are at least five percent (5%) of the corresponding total for all government and enterprise funds combined.
- c. The Town's management believes that the fund is particularly important to the financial statement users.

The Town considers the General Fund, the Special Revenue fund, and the Water Fund to be "major funds".

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements

December 31, 2020

1. *Summary of Significant Accounting Policies (Continued):*

Measurement Focus, Basis of Accounting and Financial Statement Presentation - (Continued)

Fund Financial Statements (FFS) (Continued)

Governmental Fund Financial Statements- The amounts reflected in the governmental fund financial statements are accounted for using the "current financial resources" measurement focus. With this measurement focus, only current assets and current liabilities are generally included on the balance sheet. When the "current financial resources" measurement focus is used, amounts recorded as assets exclude capital assets and the acquisition of capital assets is treated as an expenditure. Furthermore, long-term debts are excluded from amounts reported as liabilities. Proceeds from issuing long-term debt are reported as an other financing source and repayment of long-term debt is reported as expenditure. The statement of revenues, expenditures, and changes in fund balance reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach is then reconciled, through adjustment, to a government-wide view of the Town's operations.

The amounts reflected in the governmental fund financial statements use the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). Measurable means the amount of the transaction can be determined; and available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The Town considers all revenues available if they are collectible within 60 days after the fiscal year end. Expenditures are recorded when the related fund liability is incurred.

The governmental funds use the following practices in recording revenues and expenditures:

Sales tax revenues are recorded in the period in which the underlying exchange has occurred.

Fines, forfeitures and fees are recognized in the period they are collected by the Town.

Interest earnings on deposits are recorded when credited to the town.

Ad valorem taxes are recorded in the year the taxes are assessed. Ad valorem taxes are assessed on a calendar year basis and attach as an enforceable lien and become due and payable on the date the tax rolls are filed with the recorder of mortgages. Louisiana Revised Statute 47:1993 requires that the tax roll be filed on or before November 15 of each year. Ad valorem taxes become delinquent if not paid by December 31. The taxes are generally collected in December of the year assessed and January and February of the ensuing year.

Revenue from federal and state grants is recognized when all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when resources are required to be used or the year when use is first permitted; matching

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements
December 31, 2020

1. *Summary of Significant Accounting Policies (Continued):*

Measurement Focus, Basis of Accounting and Financial Statement Presentation - (Continued)

Fund Financial Statements (FFS) (Continued)

requirements, in which the Town must provide local resources to be used for a specified purpose; and expenditure requirements, in which resources are provided to the Town on a reimbursement basis.

The revenues susceptible to accrual are sales taxes, property taxes, franchise taxes, grants and charges for services. Substantially all other revenues, including fines, permits, and license revenues are not susceptible to accrual because generally they are not measurable until received in cash.

Expenditures are generally recognized under the modified accrual basis when a liability is incurred.

Salaries and related benefits are recorded when employee services are provided to the Town.

Purchases of various operating supplies are recorded as expenditures in the accounting period in which they are purchased.

Commitments under construction contracts are recognized as expenditures when carried by the contractor.

Purchases of capital assets in the governmental funds are recorded as expenditures when purchased. Governmental fund capital assets are reported at cost, net of accumulated depreciation, only in the government-wide financial statements.

Transfers between funds that are not expected to be repaid, sales of assets, proceeds from the sale of bonds, capitalized leases, compensation for the loss of assets, and the proceeds from accrued interest on the sale of bonds are accounted for as other financing sources (uses) in the statement of revenues, expenditures, and changes in fund balance. These other financing sources (uses) are recognized at the time the underlying events occur.

Proprietary Fund Financial Statements - The financial statements of the proprietary fund are reported using the "economic resources" measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements
December 31, 2020

1. Summary of Significant Accounting Policies (Continued):

The amounts reflected in the proprietary fund financial statements use the accrual basis of accounting. All assets and liabilities (whether current or noncurrent) associated with their activities are reported. Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Revenues and expenses not meeting this definition are reported as non-operating revenues and expenses. Proprietary fund equity is classified as net assets.

Cash and Cash Equivalents and Investments

Cash and cash equivalents include cash on hand, amounts in demand deposits and short term, highly liquid investments with original maturities of 90 days or less when purchased. Investments are interest-bearing time deposits with original maturity dates in excess of 90 days when purchased. Investments are stated at cost, which approximates market value.

The Town's investments comply with Louisiana Statutes (I.S.A R.S. 33:2955). Under state law, the Town may deposit funds with a fiscal agent organized under the laws of Louisiana, the laws of any other state in the union, or the laws of the United States. The Town may invest in United States bonds, treasury notes and bills, government backed agency securities, or certificates and time deposits of state banks organized under Louisiana law and national banks having principal offices in Louisiana. In addition, local Louisiana governments are authorized to invest in the Louisiana Asset Management Pool (LAMP), a nonprofit corporation formed by the State Treasurer and organized under the laws of the State of Louisiana which operates a local government investment pool.

Receivables

In the government-wide financial statement, receivables consist of all revenues earned at year-end and not yet received. Major receivables for the governmental activities include sewer fees, franchise taxes, sales and use taxes, interest, and property tax revenues. Receivables for the proprietary fund consist of charges for customer services and interest. The Town uses the allowance method to account for bad debts for property taxes and customer water service receivables. Under this method, an estimate is made of the expected bad debts included in the year-end receivables. The provision for bad debts is recorded as a current expenditure with a corresponding increase to the allowance for doubtful accounts. Accounts receivable are reported in the financial statements net of the allowance account. Subsequent charge-offs or recoveries of specific accounts respectively decrease or increase the allowance account.

Prepaid Expenses

Payments made to vendors for services that will benefit periods beyond December 31, 2020 are recorded as prepaid expenses.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements

December 31, 2020

1. *Summary of Significant Accounting Policies (Continued):*

Interfund Balances (Due from/to Other Funds)

During the course of operations, numerous transactions occur between individual funds that may result in amounts owed between funds. Those related to goods and service type transactions are classified as "due to and due from other funds". These receivables and payables are classified as due from/to other funds in the fund financial statements.

Amounts reported in the fund financial statements as interfund receivables and payables are eliminated in the government-wide statement of net assets.

Resources belonging to particular funds are commonly shared with other funds that need to access to additional resources. When resources are provided without the expectation of repayment, the transaction is reported as a transfer and is treated as a source of income by the recipient fund and as an expenditure by the providing fund.

Capital Assets

Capital assets which include property, plant, equipment, and infrastructure assets (e.g. roads, bridges, sidewalks, lighting, and similar items) are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are capitalized at historical cost. Donated assets are recorded as capital assets at their estimated fair value at the date of donation. The Town maintains a threshold level of \$1,500 or more for capitalizing assets. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

In accordance with GASB Statement No. 34, because of the costs involved in retroactively capitalizing infrastructure, the Town has elected an exception for local governments with annual revenues of less than \$10 million and will prospectively capitalize infrastructure from the date of implementation of GASB Statement 34 forward and will not retroactively capitalize infrastructure. The Town does not capitalize historical treasures or works of art.

Depreciation of all exhaustible capital assets is recorded as an allocated expense in the statement of activities. All capital assets, other than land, are depreciated using the straight-line method over the following useful lives depending upon the expected durability of the particular asset:

Description	Estimated Lives
Buildings	20-40 years
Equipment	5-20 years
Water improvements	40 years

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements
December 31, 2020

1. *Summary of Significant Accounting Policies (Continued):*

Refundable Deposits

The Water Fund of the Town requires customers to place a deposit before service is rendered. These monies are considered restricted and are held until the customer discontinues service.

Deferred Revenues

Deferred revenues arise when potential revenues do not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenues also arise when the Town receives resources before it has a legal claim to them, as when grant monies are received prior to the occurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria have been met or the Town has a legal claim to the resources, the liability for deferred revenue is removed from the balance sheet and revenue is recognized.

Compensated Absences

The Town of Coushatta has the following policy relating to vacation and sick leave:

Vacation - Employees are entitled to five days after one continuous year of service; ten days after two continuous years of service and thereafter. Vacation days must be used in the calendar year of entitlement. Unused days lapse as of December 31 each year and do not accrue.

Sick leave - limited to ten days at full pay. Days must be used within the calendar year and do not accrue.

The cost of current leave privileges is recognized as current-year expenditure in the governmental funds, when leave is actually taken.

Restricted Assets

The Enterprise Fund restricts customer deposits. These amounts have been restricted by contractual agreement as security for services provided by the Town to the water customers. Upon termination of service, the town is required to refund the deposits to the customer.

Fund Equity

In the government-wide financial statements equity is classified as net position and reported in three components:

- a. Invested in capital assets, net of related debt - consist of capital assets including restricted capital assets, net of accumulated depreciation, and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements
December 31, 2020

1. Summary of Significant Accounting Policies (Continued):

- b. Restricted net position - consists of net position with constraints placed on the use by external groups, such as creditors, grantors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
- c. Unrestricted net position - consists of all other assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt".

In the event that the Town, for the same function or purpose, receives restricted and unrestricted monies, the policy is to first apply restricted resources when an expenditure is incurred.

In the fund financial statements, governmental fund equity is classified as fund balance. Fund balance is further classified as reserved (portions of fund equity not available for appropriation or are legally restricted by outside parties for a specified purpose) or unreserved, with unreserved segregated between designated (portions of fund balance which represents management's plans which are subject to change) and undesignated. Proprietary fund equity is classified the same as in the government-wide financial statements.

Statements of Cash Flows

For the purposes of the statement of cash flows, the Town considers all highly liquid investments (including restricted assets) with an original maturity of three months or less when purchased to be cash equivalents.

Interfund Transactions

Quasi-external transactions, if any, are accounted for as revenues or expenditures. Transactions that constitute reimbursements to a fund for expenditures initially made from it that are properly applicable to another fund are recorded as expenditures in the reimbursing fund and as reductions to expenditures in the fund that is reimbursed.

All other interfund transactions, except quasi-external transactions and reimbursements, are reported as operating transfers.

Property Taxes

The Town levies taxes on real and business personal property located within its boundaries. Property taxes are levied by the Town on property values assessed by the Red River Parish Tax Assessor and approved by the State of Louisiana Tax Commission.

Property taxes levied for the current year are recognized as revenues, even though a portion is collectible in the period subsequent to the levy, when levied in the government-wide financial statements and are recognized to the extent that they result in current financial resources in the fund financial statements.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements

December 31, 2020

1. *Summary of Significant Accounting Policies (Continued):*

Property Tax Calendar

Assessment date	January 1, 2020
Levy date	Not later than June 1, 2020
Tax bills mailed	November 15, 2020
Total taxes are due	December 31, 2020
Penalties and interest are added	January 1, 2021
Lien date	No set policy
Tax sale - delinquent property	No set policy

The Red River Parish Tax Assessor establishes assessed values each year on a uniform basis at the following ratios to fair market value:

10%	Land
10%	Residential Improvements
15%	Industrial Improvements
15%	Machinery
15%	Commercial Improvements
25%	Public Service Properties - excluding land

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenditures, and expenses during the reporting period. Accrual results could differ from those estimates.

Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees and natural disasters. The Town carries commercial insurance for the risk of loss, including automobile liability, general liability, property damage, workers compensation, errors and omissions, and surety bonds. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements

December 31, 2020

2. *Cash and Cash Equivalents and Investments:*

Cash and Cash Equivalents:

At December 31, 2020, the Town had cash and cash equivalents (book balances) totaling \$1,369,082 as follows:

Cash on hand	\$ 800
Demand deposits	<u>1,368,282</u>
	<u>\$ 1,369,082</u>

Investments:

At December 31, 2020, the Town had investments (bank balances) totaling \$653,382 as follows:

Time deposits	<u>\$653,382</u>
---------------	------------------

These deposits with financial institutions are stated at cost, which approximates market value. Under state law, these deposits (or the resulting bank balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The market value of the pledged securities plus the federal deposit insurance must at all times equal the amount on deposit with the fiscal agent. These securities are held in the name of the pledging fiscal agent bank in a holding or custodial bank that is mutually acceptable to both parties.

Louisiana Revised Statute 39:1229 imposes a statutory requirement on the custodial bank to advertise and sell the pledged securities within 10 days of being notified by the Town that the fiscal agent has failed to pay deposited funds upon demand. Further, Louisiana Revised Statute 39:1224 states that securities held by a third party shall be deemed to be held in the Town's name.

The cash equivalents and investments of the Town are subject to the following risks:

Custodial Credit Risk: Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the Town will not be able to recover its deposits. At year end, the Town had bank balances of \$1,909,290 which were protected by \$1,082,005 of federal depository insurance and deposits of \$827,285 were secured by securities held in the Town's name.

Credit Risk: The Town's investments comply with Louisiana Statutes (LSA R.S. 33:2955). Under state law, the Town may deposit funds with a fiscal agent organized under the laws of Louisiana, the laws of any other state in the union, or the laws of the United States. The Town may invest in United States bonds, treasury notes and bills, government backed agency securities, or certificates and time deposits of state banks organized under Louisiana law and national banks having principal offices in Louisiana.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements

December 31, 2020

3. **Property Taxes:**

For the year ended December 31, 2020, taxes of 12.43 mills were levied on property with assessed valuations totaling \$11,833,590 and were dedicated as follows:

General	7.18 mills
Recreation	3.15 mills
Street	1.05 mills
Fire	1.05 mills

Total taxes levied were \$143,898.

4. **Receivables:**

As of December 31, 2020, receivables consisted of the following:

	Government Fund	Utility Fund	Total
Property taxes	\$ 74,084	\$ -	\$ 74,084
Sales tax	-	-	-
Franchise taxes	21,246	-	21,246
Charges for services	-	73,982	73,982
Economic development	96,838	-	96,838
Other	61,217	-	61,217
Total	<u>\$ 253,385</u>	<u>\$ 73,982</u>	<u>\$ 327,367</u>

5. **Operating Transfers:**

In the ordinary course of business, the Town routinely transfers resources between its funds. Transfers are used to (1) move revenues from the fund required by statute or budget to collect them to the fund required by statute or budget to expend them, and (2) use unrestricted revenues to finance various programs accounted for in other funds in accordance with budgetary authorizations.

Net Transfers	Amount
General Fund	\$ 647,400
Special Revenue fund	(574,183)
Proprietary Fund	12,332
Non Major Funds	<u>(85,549)</u>
Total	<u>\$ -</u>

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements
December 31, 2020

6. *Capital Assets:*

Capital assets and depreciation activity as of and for the year ended December 31, 2020 for the Town is as follows:

	Balance January 1, 2020	Additions	Deletions	Balance December 31, 2020
Governmental activities:				
Capital assets not being depreciated:				
Land	\$ 54,000	\$ -	\$ -	\$ 54,000
Construction in Progress	219,129	-	(219,129)	-
Total capital assets not being depreciated	<u>273,129</u>	-	<u>(219,129)</u>	<u>54,000</u>
Capital assets being depreciated:				
Buildings and structures	608,705	343,661	-	952,366
Streets	1,332,521	-	-	1,332,521
Equipment	773,182	-	-	773,182
Total capital assets being depreciated	<u>2,714,408</u>	<u>343,661</u>	<u>-</u>	<u>3,058,069</u>
Less accumulated depreciation for:				
Buildings and structures	(560,499)	(20,838)	-	(581,337)
Streets (Restated)	(1,193,335)	(14,186)	-	(1,207,521)
Equipment	(672,690)	(15,832)	-	(688,522)
Total accumulated depreciation	<u>(2,426,524)</u>	<u>(50,856)</u>	<u>-</u>	<u>(2,477,380)</u>
Total capital assets, net	<u>\$ 561,013</u>	<u>\$292,805</u>	<u>\$ (219,129)</u>	<u>\$ 634,689</u>

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements
December 31, 2020

6. *Capital Assets (Continued):*

	Balance January 1, 2020	Additions	Deletions	Balance December 31, 2020
Business-type activities:				
Capital assets not being depreciated:				
Construction in Progress	\$ 10,782	\$ -	\$ -	\$ 10,782
Land	20,358	30,822	-	51,180
Total capital assets not being depreciated	<u>31,140</u>	<u>30,822</u>	<u>-</u>	<u>61,962</u>
Capital assets being depreciated:				
Buildings and structures	70,207	-	-	70,207
Equipment	180,303	-	-	180,303
Water system	3,769,656	216,405	-	3,986,061
Total capital assets being depreciated	<u>4,020,166</u>	<u>216,405</u>	<u>-</u>	<u>4,236,571</u>
Less accumulated depreciation for:				
Buildings and structures	(70,207)	-	-	(70,207)
Equipment	(160,519)	(14,782)	-	(175,301)
Water system	(2,719,474)	(116,410)	-	(2,835,884)
Total accumulated depreciation	<u>(2,950,200)</u>	<u>(131,192)</u>	<u>-</u>	<u>(3,081,392)</u>
Total capital assets, net	<u>\$ 1,101,106</u>	<u>\$ 116,035</u>	<u>\$ -</u>	<u>\$ 1,217,141</u>
	Balance January 1, 2020	Additions	Deletions	Balance December 31, 2020
Component Unit:				
Capital assets not being depreciated:				
Land	\$ 112,077	\$ -	\$ -	\$ 112,077
Buildings and Improvements	280,525	-	-	280,525
Total capital assets being depreciated	<u>392,602</u>	<u>-</u>	<u>-</u>	<u>392,602</u>
Less: accumulated depreciation				
	<u>(280,525)</u>	<u>-</u>	<u>-</u>	<u>(280,525)</u>
Total capital assets, net	<u>\$ 112,077</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 112,077</u>

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements
December 31, 2020

7. *Commitments and Contingencies:*

Lawsuits

There are no pending lawsuits against the Town at December 31, 2020.

Grant Audit

The Town participates in certain federal and state assisted grant programs. These programs are subject to program compliance audits by the grantors or their representatives. Any liability for reimbursement that may arise as the result of these audits is not believed to be material.

8. *On-Behalf Payments:*

Police employees received a total of \$20,484 in police supplemental pay from the State of Louisiana. The Town is responsible for withholding taxes from these employees and paying the Town's matching portion of social security taxes for the amount of supplemental pay received. The Town must recognize this supplemental pay received by the employees as revenues and expenditures. The revenue is reported in the general fund under intergovernmental revenues and the expenditure is reported in law enforcement expenditures.

9. *Pension Plans:*

Municipal Employees Retirement System of Louisiana (MERS)

Plan Description

The Town contributes to MERS, Plan A, which is a cost-sharing, multiple employer defined benefit pension plan. MERS was originally established by Act 356 of the 1954 regular session of the Legislature of the State of Louisiana to provide retirement benefits to employees of all incorporated towns and cities within the state, which did not have their own retirement system and which elected to be members of MERS.

Act 569 of the year 1968 established by the Legislature of the State of Louisiana provides an optional method for municipalities to cancel Social Security and come under supplementary benefits in MERS, effective on or after June 30, 1970. Effective October 1, 1978, under Act 788, the "regular Plan" and the "supplemental plan" were replaced, and are now known as Plan "A" and Plan "B". Plan A combines the original plan and the supplemental plan for those municipalities participating in both plans, while the Town participates in only the original plan.

Membership is mandatory as a condition of employment beginning on the date employed if the employees on a permanent basis working at least 35 hours per week. Individuals paid jointly by a employer and the parish are not eligible for membership in the System with exceptions as stated. MERS issues an annual publicly available financial report that includes financial statements and the required supplementary information for the System, which can be obtained at www.la.state.us.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements
December 31, 2020

9. *Pension Plans: (continued)*

Benefits Provided

The following is a description of the plan and its benefits and is provided for general information purposes only. Participants should refer to the appropriate statutes for more complete information.

Retirement

Any member of Plan A who was hired prior to January 1, 2014 can retire providing he/she meets one the following criteria:

- | | |
|-------------|---|
| -At any age | after 25 years of creditable service |
| -At age 60 | after 10 years of creditable service |
| -At any age | after 20 years of creditable service, exclusive of military service with an actuarially reduced early benefit |

Any member of Plan B who was hired before January 1, 2014 can retire providing he/she meets one of the following criteria:

- | | |
|-------------|--------------------------------------|
| -At any age | after 30 years of creditable service |
| -At age 60 | after 10 years of creditable service |

Any member of Plan A who was hired on or after January 1, 2014 can retire providing he/she meets one of the following criteria:

- | | |
|-------------|--|
| -At age 67 | after 7 years of creditable service |
| -At age 62 | after 10 years of creditable service |
| -At age 55 | after 30 years of creditable service |
| -At any age | after 25 years of creditable service, exclusive of military service and unused side leave, with an actuarially early benefit |

Generally, the monthly amount of the retirement allowance of any member of Plan A shall consist of an amount equal to three percent of the member's monthly average compensation multiplied by his/her years of creditable service. However, under certain conditions, as outlined in the statutes, the benefits are limited to specified amounts.

Generally, the monthly amount of the retirement allowance of any member of Plan B shall consist of amount equal to two percent of the member's monthly average final compensation multiplied by years of creditable service. However, under certain conditions, as outlined in the statutes, the benefits are limited to specified amounts.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements
December 31, 2020

9. *Pension Plans: (continued)*

Deferred Retirement Option Plan (DROP)

In lieu of terminating employment and accepting a service retirement allowance, any member of Plan B who is eligible to retire may elect to participate in DROP in which they enroll for three years and the receipt of benefits. During participation in the plan, employer contributions are payable but employees contributions cease. The monthly retirement benefits that would be payable, had the elected to cease employment and receive a service retirement allowance, are paid into the DROP. Interest is earned when the member has completed DROP participation. Interest earnings are based the actual rate of return on the investments identified as DROP funds for the period. In addition, no cost-of-living increases are payable to participants until employment which made them eligible to members of the MERS has been terminated for at least one full year.

Upon termination of employment prior to or at the end of the specified period of participation, a participant in the DROP may receive, at his/her option, a lump sum from the account equal to the payments into the account, a true annuity based upon his account balance in that fund, or any other method of payment if approved by the board of trustees. If a participant dies during participation in DROP, a lump sum equal to the balance in his account shall be paid to his named beneficiary or, if none, to his estate. If employment is not terminated at the end of the three years, payments into the DROP fund cease and the person resumes active contributing membership in MERS.

Disability Benefits

For Plan A, a member shall be eligible to retire and receive a disability benefit if they have at least five years of creditable service, are not eligible for normal retirement and have been officially certified as disabled by the State Medical Disability Board. Upon retirement caused by disability, a member of A shall be paid a disability benefit equal to the lesser of forty-five percent of his/her final average compensation or three percent of the member's final average compensation multiplied by his/her years creditable service, whichever is greater, or an amount equal to three percent of the member's final compensation multiplied by his/her years of creditable service projected to his earliest normal retirement age.

For Plan B, a member shall be eligible to retire and receive a disability benefit if they have at least ten years of creditable service: in which he/she would receive a regular retirement under retirement provisions. A member shall be eligible to retire and receive a disability benefit if he/she has at least ten years of creditable service, is not eligible for normal retirement, and has been officially certified as disabled by the State Medical Disability Board. Upon retirement caused by disability, a member of Plan B shall be paid a disability benefit equal to the lesser of thirty percent of his final average compensation or two percent or the member's final average compensation multiplied by his/her years creditable service, whichever is greater, or an amount equal to two percent of the member's final compensation multiplied by his/her years of creditable service, projected to his/her earliest normal retirement age.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements
December 31, 2020

9. *Pension Plans: (continued)*

Survivor's Benefits

Upon the death of any member of Plan A or Plan B with five (5) or more years of creditable service, eligible for normal retirement, the plan provides for benefits for the surviving spouse and/or minor children, as outlined in the statutes.

Any member of Plan A or Plan B who is eligible for normal retirement at the time of death and who leaves a surviving spouse will be deemed to have retired and selected Option 2 benefits on behalf of surviving spouse on the date of death. Such benefits will begin only upon proper application and are paid in lieu of any other survivor benefits.

Cost-of Living Increases

MERS is authorized under state law to grant a cost-of-living increase to members who have been retired for at least one year. The adjustment cannot exceed 2% of the retiree's original benefit for each full calendar year since retirement and may only be granted if sufficient funds are available from income in excess of normal requirements. State law allows MERS to grant an additional cost-of-living increase to all retirees and beneficiaries who are age sixty-five and above equal to 2% of the benefit being received on October 1, 1977, or original benefit, if retirement commenced after that date.

Deferred Benefits

Plans A and B provide for deferred benefits for members who terminate before being eligible for retirement. Once the member reaches the appropriate age for retirement, benefits become payable. Benefits are based on statutes in effect at time of withdrawal.

Contributions

According to state statute, contribution requirements for all employers are actuarially determined each year. For the year ending December 31, 2020, the actual employer contribution rate was 27.75% for Plan A and 14.00% for Plan B.

In accordance with state statute, MERS receives ad valorem taxes and state revenue sharing funds. These additional sources of income are used as employer contributions and are considered support non-employer contributing entities, but are not considered special funding situations.

The Town's contractually required composite contribution rate for the year ended December 31, was 27.75% of annual payroll, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any Unfunded Actuarial Accrued Liability. Contributions to the pension plan from the Town were \$85,118 for the year ended December 31, 2020.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements

December 31, 2020

9. *Pension Plans: (continued)*

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At December 31, 2019, the Town reported a liability of \$642,294 for its proportionate share of the Net Pension Liability. The Net Pension Liability was measured as of June 30, 2020, and the total pension liability used to calculate the Net Pension Liability was determined by an actuarial valuation as of that date. The Town's proportion of the Net Pension Liability was based on a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2019, the Town's proportion was .148562%, which was an increase of .00626% from its proportion measured as of June 30, 2019.

For the year ended December 31, 2020, the Town recognized pension expense of \$113,030.

At December 31, 2020, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 298	\$ 3,641
Changes in assumption	10,805	-
Net difference between projected and actual earnings on pension plan investments	64,094	-
Changes in employer's proportion of beginning net pension liability	21,089	-
Differences between employer contributions and proportionate share of employer contributions	-	11,987
Subsequent Measurement Contributions	44,577	-
Total	\$ 140,863	\$ 15,628

Amounts reported as deferred outflows of resources and deferred inflows of resources will be recognized in pension expense as follows:

Year ended June 30:	
2021	\$ 32,651
2022	24,049
2023	14,564
2024	9,395
Total	\$ 80,659

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements
December 31, 2020

9. *Pension Plans: (continued)*

Actuarial Assumptions

A summary of the actuarial methods and assumptions used in determining the total pension liability as of June 30, 2020 is as follows:

Valuation Date: June 30, 2020

Actuarial Cost Method: Entry Age Normal

Actuarial Assumptions:

Expected Remaining
Service Lives: Plan A - 3 years; Plan B - 4 years

Investment Rate of Return: 7.0% net of investment expense

Mortality: RP-2000 Employee Mortality Table was selected for active members. RP-2000 Healthy Annuitant Mortality Table was selected for Healthy annuitants. RP-2000 Disabled Lives Mortality Table was selected for disabled annuitants.

Experience study performed on plan data for the period July 1, 2006 through June 30, 2010

Cost of Living Adjustments: The present value of retirement benefits is based on benefits currently being paid by the System and includes previously granted cost of living increases. The present values do not include provisions for potential future increases not authorized by the Board of Trustees.

The discount rate used to measure the total pension liability was 6.95% for Plans A and B. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at current contribution rates and that contributions from participating employers will be made at the actuarially determined rates approved by the Public Retirement Systems' Actuarial Committee, taking into consideration the recommendation of the actuary. Based on those assumptions, MERS's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements
December 31, 2020

9. *Pension Plans: (continued)*

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimates ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.60% and an adjustment for the effect of rebalancing/diversification. The resulting expected long-term rates of return is 7.0% for the year ended June 30, 2020. Best estimates of arithmetic real rates of return for each major asset class included in the System's target asset allocation as of June 30, 2020 are summarized in the following table:

Asset Class	Target Asset Allocation	Long-Term Expected Portfolio Real Rate of Return
Public Equity	53%	2.33%
Public Fixed Income	38%	1.67%
Alternatives	9%	4.00%
Total	100%	4.40%
Inflation		2.60%
Expected Arithmetic Nominal Return		7.00%

Sensitivity of the Employer's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the Town's proportionate share of the Net Pension Liability using the discount rate of 6.95%, as well as what the Town's proportionate share of the Net Pension Liability would be if it were calculated using a discount rate that is one percentage-point lower (5.95%) or one percentage-point higher (7.95%) than the current rate:

Sensitivity of the Employer's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the Town's proportionate share of the Net Pension Liability using the discount rate of 6.95%, as well as what the Town's proportionate share of the Net Pension Liability would be if it were calculated using a discount rate that is one percentage-point lower (5.95%) or one percentage-point higher (7.95%) than the current rate:

	1.0% Decrease (5.95%)	Current Discount Rate (6.95%)	1.0% Increase (7.95%)
Employer's proportionate share of net pension liability	\$ 835,554	\$ 642,294	\$ 478,885

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued Municipal Employee's Retirement System of Louisiana Financial Report www.lla.state.la.us.

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements
December 31, 2020

9. *Pension Plans: (continued)*

Municipal Police Employees' Retirement System of Louisiana (LAMPERS)

Plan Description

The Town contributes to LAMPERS, which is a cost-sharing multiple employer defined benefit pension plan. LAMPERS was established by Act 189 of the 1973 regular session of the Legislature of the State of Louisiana to provide retirement, disability and survivor benefits to municipal police officers in Louisiana.

Benefit provisions are authorized within Act 189 of 1973 and amended by Louisiana Revised Statutes 11:2211 - 11:2233, which should be reviewed for more complete information

Membership is mandatory for any full-time police officer employed by a municipality of the State of Louisiana and engaged in law enforcement, empowered to make arrests, providing he or she does not have to pay social security and providing he or she meets the statutory criteria. LAMPERS issues an annual publicly available financial report that includes financial statements and required supplementary information for the System, which can be www.lampers.org or www.la.state.la.us.

Benefits Provided

The following is a description of the plan and its benefits and is provided for general information purposes participants should refer to the appropriate statutes for more complete information.

Retirement

Any member prior to January 1, 2013 can retire provided he/she meets one of the following criteria:

At any age	after 25 years of creditable service
At age 55	after 12 years of creditable service
At age 50	after 20 years of creditable service
At any age	after 20 years of creditable service, with an actuarially reduced benefit

Any member after January 1, 2013, under Hazardous Duty sub-plan, can retire providing he/she meets one of the following criteria:

At any age	after 25 years of creditable service
At age 55	after 12 years of creditable service
At any age	after 20 years of creditable service, with an actuarially reduced benefit from age 55

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements
December 31, 2020

9. Pension Plans: (continued)

Any member after January 1, 2013, under Non- Hazardous Duty sub-plan, can retire providing he/she meets one of the following criteria:

At any age	after 30 years of creditable service
At age 60	after 10 years of creditable service
At age 55	after 25 years of creditable service
At any age	after 20 years of creditable service, with an actuarially reduced benefit from age 55

Benefit rates for membership prior to January 1, 2013, are three and one-third percent of average final compensation (average monthly earnings during the highest 36 consecutive months or joined months if service was interrupted) per number of years of creditable service not to exceed 100% of final salary.

Benefit rates for membership after January 1, 2013, are based on Hazardous Duty and Non-Hazardous Duty sub plans. Under the Hazardous and Non Hazardous Duty sub plans, the benefit rates are three percent and two and a half percent respectively, of average final compensation (average monthly earnings during the highest 60 consecutive months or joined months if service was interrupted) per number of years of creditable service not to exceed 100% of final salary.

Deferred Retirement Option Plan (DROP)

A member is eligible to elect to enter DROP when he/she is eligible for regular retirement based on the member's sub plan participation. Upon filing the application for the program, the employee's membership in the System is terminated. At the entry date into DROP, the employee and employer contributions cease. The amount to be deposited into the DROP account is equal to the benefit computed under the retirement plan elected by the participant at date of application. The duration of participation in the DROP is thirty-six months or less. If employment is terminated after the three-year period the participant may receive his benefits by lump sum payment or a true annuity. If employment is not terminated, active contributing membership into the System shall resume and upon later termination, he shall receive additional retirement benefits based on the additional service. For those eligible to enter DROP prior to January 1, 2004, DROP accounts shall earn interest subsequent to the termination of DROP participation at a rate of half of one percentage point below the percentage rate of return of the System's investment portfolio as certified by the actuary on an annual basis but will never lose money. For those eligible to enter Drop subsequent to January 1, 2004, an irrevocable election is made to earn interest based on the System's investment portfolio return or a money market investment return. This could result in a negative earnings rate being applied to the account. If the member elects a money market investment return, the funds are transferred to a government money market account.

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements
December 31, 2020

9. Pension Plans: (continued)

Disability Benefits

The Board of Trustees may award benefits to those eligible members who have been certified as disabled by the State Medical Disability Board. The application must be filed with the Board of Trustees through the office of the Director prior to the date of termination of employment. Please see specific procedures for disability retirement as described and provided for in R.S. 11:208. R.S. 11:216 through R.S. 11:224 and R.S. 11:2223.

Survivor's Benefits

Upon the death of an active contributing member (membership prior to January 1, 2013), or disability retiree, the plan provides for surviving spouses and minor children. Under certain conditions outlined in the statutes, the benefits range from forty to sixty percent of the member's average final compensation for the surviving spouse. In addition, each child under age eighteen receives benefits equal to ten percent of the member's average final compensation or \$200/month, whichever is greater.

Upon the death of an active contributing member (membership after January 1, 2013), or disability retiree, the plan provides for surviving spouses and minor children. Under certain conditions outlined in the statutes, the benefits range from twenty-five to fifty-five percent of the member's average final compensation for the surviving spouse. In addition, each child under age eighteen receives benefits equal to ten percent of the member's average final compensation or \$200/month, whichever is greater. If the deceased member had less than ten years of service, the beneficiary will receive a refund of employee contributions only.

Cost -of-Living Increases

The Board of Trustees is authorized to provide annual cost-of-living adjustments (COLA) computed on the amount of the current regular retirement, disability, beneficiary or survivor's benefit, not to exceed 3% in any given year. The Board is authorized to provide an additional 2% COLA computed on the member's original benefit, to all regular retirees, disability, survivors and beneficiaries who are 65 years of age or older on the cut-off date which determines eligibility. No regular retiree, survivor or beneficiary shall be eligible to receive a cost-of-living adjustment until benefits have been received at least one full fiscal year and the payment of such COLA, when authorized, shall not be effective until the lapse of at least one-half of the fiscal year. Members who elect early retirement are not eligible for a COLA until they reach retirement age.

Initial Benefit Option Plan

In 1999, the State Legislature authorized the System to establish an Initial Benefit Option program. Initial Benefit Option is available to members who are eligible for regular retirement and have not participated in DROP. The Initial Benefit Option program provides both a one-time single sum payment of up to 36 months of regular monthly retirement benefits, plus a reduced monthly retirement benefit for life. Interest is computed on the balance based on the same criteria as DROP.

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements
December 31, 2020

9. Pension Plans: (continued)

Contributions

Contributions for all members are actuarially determined as required by state law but cannot be less than 9% of the employees' earnable compensation excluding overtime but including state supplemental pay.

For the year ended December 31, 2020, total contributions due for employers and employees were 33.75% and 10.00%. The employer and employee contribution rates for all members hired prior to January 1, 2013 and Hazardous Duty members hired after January 1, 2013, were 32.50% and 8%, respectively. The employer and employee contribution rates for all Non Hazardous Duty members hired after January 1, 2013 were 32.5% and 8%, respectively. The employer and employee contribution rates for all members whose earnable compensation is less than or equal to the poverty guidelines issued by the United States Department of Health and Human Services were 34.25% and 7.5%, respectively.

The System also receives insurance premium tax monies as additional employer contributions. The tax is considered support from a non-contributing entity and appropriated by the legislature each year based on an actuarial study. Non-employer contributions are recognized as revenue, but are not considered special funding situations.

The Town's contractually required composite contribution rate for the year ended December 31, 2020 was 33.13% of annual payroll, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any Unfunded Actuarial Accrued Liability. Contributions to the pension plan from the Town were \$59,805 for the year ended December 31, 2020.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At December 31, 2020, the Town reported a liability of \$505,934 for its proportionate share of the Net Pension Liability. The Net Pension Liability was measured as of June 30, 2020 and the total pension liability used to calculate the Net Pension Liability was determined by an actuarial valuation of that date. The Town's proportion of the Net Pension Liability was based on a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2020, the Town's proportion was 0.054741%, which was an increase of .00197 from its proportion measured as of June 30, 2019.

For the year ended December 31, 2020, the Town recognized pension expense of \$6,554.

At December 31, 2020, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements
December 31, 2020

9. *Pension Plans: (continued)*

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ -	\$ 19,928
Changes in assumption	12,022	12,486
Net difference between projected and actual earnings on pension plan investments	60,697	-
Changes in employer's proportion of beginning net pension liability	12,204	55,575
Differences between employer contributions and proportionate share of employer contributions	662	528
Subsequent Measurement Contributions	30,882	-
Total	\$ 116,467	\$ 88,517

Amounts reported as deferred outflows of resources and deferred inflows of resources will be recognized in pension expense as follows:

Year ended June 30:	
2021	\$ (33,075)
2022	3,228
2023	15,389
2024	11,528
Total	\$ (2,930)

Actuarial Assumptions

A summary of the actuarial methods and assumptions used in determining the total pension liability as of June 30, 2020 is as follows:

Valuation Date: June 30, 2020
 Actuarial Cost Method: Entry Age Normal
 Actuarial Assumptions:
 Expected Remaining Service Lives: 4 years
 Investment Rate of Return: 6.950 net of investment expense

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements

December 31, 2020

9. *Pension Plans: (continued)*

Mortality: The mortality rate assumption used was based upon an experience study performed by the prior actuary on plan data for the period July 1, 2009 through June 30, 2014 and review of similar law enforcement mortality. The data was assigned credibility weighting and combined with a standard table to produce current levels of mortality. This mortality was then projected forward to a period equivalent to the estimated duration of the System's liabilities. Annuity values calculated based on this mortality were compared to those produced by using a set-back of standard tables. The result of the procedure indicated that the tables used would produce liability values approximating the appropriate generational mortality tables.

Salary Increases, including inflation (2.5%) and merit	<u>Years of Service</u>	<u>Salary Growth Rate</u>
	1-2	12.30%
	Above 2	4.70%

The discount rate used to measure the total pension liability was 6.95%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rates and that contributions from participating employers will be made at the actuarially determined rates approved by the Public Retirement Systems' Actuarial Committee, taking into consideration the recommendation of the actuary. Based on those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The forecasted long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimates ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation and an adjustment for the effect of rebalancing/diversification. Best estimates of arithmetic nominal rates of return for each major asset class included in the System's target allocation as of June 30, 2020 are summarized in the following table:

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements
December 31, 2020

9. *Pension Plans: (continued)*

Asset Class	Target Asst Allocation	Expected Portfolio Real Rate of Return
Fixed Income	49%	3.08%
Equity	34%	0.54%
Alternatives	18%	1.02%
Other	0%	0.00%
Total	100%	4.64%
Inflation		2.55%
Expected Arithmetic Nominal Return		7.19%

Sensitivity of the Employer's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the Town's proportionate share of the Net Pension Liability using the rate of 6.95%, as well as what the Town's proportionate share of the Net Pension Liability would be if it were calculated using a discount rate that is one percentage- point lower (5.95%) or one percentage point higher (7.95%) than the current rate:

	1.0 % Decrease (5.95)	Current Discount Rate (6.95%)	1.0% Increase (7.95%)
Employer's proportionate share of net pension liability	\$ 710,784	\$ 505,934	\$ 334,689

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued Municipal Police Employees' Retirement System of Louisiana Annual Financial Report at www.lampers.org or on www.la.state.la.us.

Payables to the Pension Plan

These financial statements include a payable to the pension plan of \$4,651 which is the legally required contributions due at December 31, 2020. This amount is recorded in accrued expenses.

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements
December 31, 2020

10. *Prior Period Adjustment*

Net assets in the governmental funds has been decreased by \$13,949 to correct accumulated depreciation at January 1, 2020.

11. *Subsequent Events:*

On March 13, 2020, a national disaster was declared relating to the COVID-19 pandemic. As of the date of this report, the pandemic is ongoing. Future potential impacts may include disruptions or restrictions on employees' ability to work. The future effects of this issue are unknown.

TOWN OF COUSHATTA, LOUISIANA

Statement of Revenues, Expenditures, and Changes in Fund Balance of
Governmental Funds - Budget (GAAP) and Actual - General Fund
For the Year Ended December 31, 2020

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues:				
Taxes	\$ 206,000	\$ 210,000	\$ 183,993	\$ (26,007)
Licenses & Permits	161,000	161,000	144,196	(16,804)
Intergovernmental	230,000	250,000	291,012	41,012
Fines	10,000	10,000	11,869	1,869
Grants	20,000	-	-	-
Miscellaneous	123,000	104,600	29,656	(74,944)
Total revenues	<u>750,000</u>	<u>735,600</u>	<u>660,726</u>	<u>(74,874)</u>
Expenditures:				
General government	883,200	877,700	706,007	171,693
Public Safety	471,400	545,700	600,120	(54,420)
Debt Service	-	-	-	-
Total Expenditures	<u>1,354,600</u>	<u>1,423,400</u>	<u>1,306,127</u>	<u>117,273</u>
				-
Net Change in Fund Balances before Other Financing Sources	(604,600)	(687,800)	(645,401)	42,399
				-
Other Financing Sources				-
Transfers from Other Funds	585,000	600,000	647,400	47,400
Transfers to Other Funds	-	-	-	-
Net Change in Fund Balance	<u>(19,600)</u>	<u>(87,800)</u>	<u>1,999</u>	<u>89,799</u>
Fund Balances, Beginning	<u>543,085</u>	<u>543,085</u>	<u>543,085</u>	<u>-</u>
Fund Balances, Ending	<u>\$ 523,485</u>	<u>\$ 455,285</u>	<u>\$ 545,084</u>	<u>\$ 89,799</u>

TOWN OF COUSHATTA, LOUISIANA

Statement of Revenues, Expenditures, and Changes in Fund Balance of
Governmental Funds - Budget (GAAP Basis) and Actual - Sales Tax Fund
For the Year Ended December 31, 2020

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues:				
Taxes	\$ 550,000	\$ 550,000	\$ 533,378	\$ (16,622)
Licenses & Permits	-	-	-	-
Service Charges	-	-	-	-
Intergovernmental	-	-	-	-
Miscellaneous	100	100	369	269
Total revenues	<u>550,100</u>	<u>550,100</u>	<u>533,747</u>	<u>(16,353)</u>
Expenditures:				
General government	7,000	10,000	10,321	(321)
Sanitation	-	-	-	-
Capital Outlay	-	-	-	-
Total Expenditures	<u>7,000</u>	<u>10,000</u>	<u>10,321</u>	<u>(321)</u>
				-
Net Change in Fund Balances before Other Financing Sources	543,100	540,100	523,426	(16,674)
Other Financing Sources				
Proceeds from borrowing	-	-	-	-
Transfers from Other Funds	<u>(520,000)</u>	<u>(550,000)</u>	<u>(574,183)</u>	<u>(24,183)</u>
Net Change in Fund Balance	23,100	(9,900)	(50,757)	(40,857)
Fund Balances, Beginning	<u>191,562</u>	<u>191,562</u>	<u>191,562</u>	<u>-</u>
Fund Balances, Ending	<u>\$ 214,662</u>	<u>\$ 181,662</u>	<u>\$ 140,805</u>	<u>\$ (40,857)</u>

TOWN OF COUSHATTA, LOUISIANA

Statement of Revenues, Expenditure and Changes in Fund Balance of
 Governmental Funds - Budget (GAAP) and Actual -
 Economic Development Fund
 For the Year Ended December 31, 2020

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues:				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Fines	-	-	-	-
Miscellaneous	3,000	3,000	3,268	268
Total revenues	<u>3,000</u>	<u>3,000</u>	<u>3,268</u>	<u>268</u>
Expenditures:				
General government	-	-	-	-
Public Safety	-	-	-	-
Debt Service	-	-	-	-
Total Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Change in Fund Balances before Other Financing Sources	3,000	3,000	3,268	268
Other Financing Sources				
Transfers from Other Funds	-	-	-	-
Transfers to Other Funds	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Change in Fund Balance	3,000	3,000	3,268	268
Fund Balances, Beginning	<u>647,196</u>	<u>647,196</u>	<u>647,196</u>	<u>-</u>
Fund Balances, Ending	<u>\$ 650,196</u>	<u>\$ 650,196</u>	<u>\$ 650,464</u>	<u>\$ 1,085</u>

TOWN OF COUSHATTA, LOUISIANA

Schedule of Employer's Share of Net Pension Liability
Municipal Employee's Retirement of Louisiana
Year Ended December 31, 2020

Year Ended Jun 30	Employer Proportion of the Net Pension Liability (Asset)	Employer Proportionate Share of the Net Pension Liability (Asset) (a)	Employer's Covered Employee Payroll (b)	Employer's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of Its Covered Employee Payroll (a/b)	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
2015	0.148739%	\$ 516,578	\$ 246,822	209.29%	72.45%
2016	0.136886%	561,055	253,337	221.47%	62.11%
2017	0.150000%	607,157	259,486	233.98%	62.49%
2018	0.137710%	570,221	243,700	234.00%	63.94%
2019	0.142300%	594,644	270,410	220.00%	66.14%
2020	0.148560%	624,294	297,202	216.00%	64.52%

This schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

TOWN OF COUSHATTA, LOUISIANA

Municipal Employee's Retirement of Louisiana
 Schedule of Employer Contributions
 Year Ended December 31, 2020

<u>Year Ended December 31</u>	<u>Contractually Required Contribution</u>	<u>Contribution in Relation to Contractually Required Contribution</u>	<u>Contribution Deficiency (Excess)</u>	<u>Employer's Covered Employee Payroll</u>	<u>Contributions as a % of Covered Employee Payroll</u>
2015	\$ 48,747	\$ 48,747	\$ -	\$ 246,822	19.7500%
2016	54,001	54,001	-	253,337	21.32%
2017	61,596	61,596	-	259,486	23.74%
2018	63,163	63,163	-	243,684	25.92%
2019	53,154	53,154	-	270,410	19.66%
2120	66,570	66,570	-	297,202	22.39%

This schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

TOWN OF COUSHATTA, LOUISIANA

Note to Retirement System Schedules
Municipal Employees Retirement System of Louisiana
Year Ended December 31, 2020

Changes of benefit terms - There were no changes of benefit terms for the year ended December 31, 2020.

Changes of assumptions - There were no changes of benefit assumptions for the year ended December 31, 2020.

TOWN OF COUSHATTA, LOUISIANA

Schedule of Employer's Share of Net Pension Liability
Municipal Police Employees Retirement System of Louisiana
Year Ended December 31, 2020

<u>Year Ended June 30</u>	<u>Employer Proportion of the Net Pension Liability (Asset)</u>	<u>Employer Proportionate Share of the Net Pension Liability (Asset) (a)</u>	<u>Employer's Covered Employee Payroll (b)</u>	<u>Employer's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Employee Payroll (a/b)</u>	<u>Plan Fiduciary Net Position as a Percentage of the Total Pension Liability</u>
2015	0.098669%	\$ 772,969	\$ 258,599	298.91%	99.90%
2016	0.941280%	882,246	268,267	328.87%	66.40%
2017	0.072775%	635,357	183,538	346.17%	70.08%
2018	0.061116%	517,042	147,896	286.04%	71.89%
2019	0.052770%	479,213	159,985	300.00%	71.00%
2020	0.547400%	505,934	180,488	280.00%	70.90%

This schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

TOWN OF COUSHATTA, LOUISIANA

Municipal Police Employees Retirement System of Louisiana
 Schedule of Employer Contributions
 Year Ended December 31, 2020

<u>Year Ended December 31</u>	<u>Contractually Required Contribution</u>	<u>Contribution in Relation to Contractually Required Contribution</u>	<u>Contribution Deficiency (Excess)</u>	<u>Employer's Covered Employee Payroll</u>	<u>Contributions as a % of Covered Employee Payroll</u>
2015	\$ 78,824	\$ 78,824	\$ -	\$ 258,599	30.48%
2016	82,206	82,206	-	268,267	30.64%
2017	55,050	55,050	-	183,538	29.99%
2018	57,432	57,432	-	147,896	38.87%
2019	51,795	51,795	-	159,985	32.38%
2020	59,802	59,802	-	180,488	33.13%

This schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

TOWN OF COUSHATTA, LOUISIANA

Municipal Police Employees Retirement System of Louisiana
Notes to Retirement System Schedules
Year Ended December 31, 2020

Changes of benefit terms - There were no changes of benefit terms for the year ended December 31, 2020.

Changes of assumptions - There were no changes of benefit assumptions for the year ended December 31, 2020.

TOWN OF COUSHATTA, LOUISIANA

JUSTICE SYSTEM FUNDING SCHEDULE - COLLECTING/ DISBURSING ENTITY
AS REQUIRED BY ACT 87 OF THE 2020 REGULAR LEGISLATIVE SESSION
For the Year Ended December 31, 2020

	First Six Month Period Ended <u>December 31, 2020</u>	Second Six Month Period <u>December 31, 2020</u>
Cash Presentation		
Beginning Balance of Amounts Collected	\$ 293	\$ 344
Add: Collections		
Criminal Fines - Other	<u>6,244</u>	<u>9,776</u>
Subtotal Collections	<u>6,244</u>	<u>9,495</u>
Less: Disbursements to Governments & Nonprofits		
North Louisiana Crime Fund - Criminal Court Costs/Fees	750	1,060
Louisiana Supreme Court - Criminal Court Costs/Fees	16	23
State of Louisiana - CMIS Assessment	31	46
Louisiana Commission on Law Enforcement - Court Costs	227	435
Ware Youth Center	<u>232</u>	<u>720</u>
Total Disbursements to Governments & Nonprofits	1,256	2,284
Less: Amounts Retained by Collecting Agency	4,937	7,495
Less: Disbursements to Individuals/3rd Party Collection or Processing Agencies	-	-
Payments to 3rd Party Collection/Processing Agencies	<u>-</u>	<u>-</u>
Subtotal Disbursements/Retainage	<u>6,193</u>	<u>9,779</u>
Total Ending Balances Collect but not Disbursed (Cash on Hand)	<u><u>\$ 344</u></u>	<u><u>\$ 60</u></u>

TOWN OF COUSHATTA, LOUISIANA

Schedule of Compensation Paid to Mayor and Town Council

For the Year Ended December 31, 2020

Honorable Dr. Johnny Cox, Mayor	\$ 34,000
Peter Drake	7,200
Brian Nash	7,200
Edna Webb	7,200
Reginald Prealow, Jr.	7,200
Janice Lewis	<u>7,200</u>
	<u>\$ 70,000</u>

TOWN OF COUSHATTA, LOUISIANA

Schedule of Compensation, Reimbursements, Benefits, and Other Payments
to Agency Head
For the Year Ended December 31, 2020

Agency Head: Honorable Dr. Johnny Cox, Mayor

Salary	<u>\$ 34,000</u>
Payroll Taxes	<u>\$ 2,601</u>
Insurance	<u>\$ -</u>
Reimbursements	<u>\$ -</u>

TOWN OF COUSHATTA, LOUISIANA
Combining Balance Sheet
NonMajor Governmental Funds- Special Revenue Funds
December 31, 2020

	<u>Fire</u>	<u>Recreation</u>	<u>Streets</u>	<u>Total</u>
Assets				
Cash	\$ 27,883	\$ 37,384	\$ 14,631	\$ 79,898
Investments	63,778	35,199	-	98,977
Taxes Receivable	6,263	18,730	6,263	31,256
Deposits	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total Assets	<u>\$ 97,924</u>	<u>\$ 91,313</u>	<u>\$ 20,894</u>	<u>\$ 210,131</u>
Liabilities and Fund Balances				
Liabilities				
Accounts Payable	\$ -	\$ -	\$ -	\$ -
Due to other funds	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total Liabilities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund Balances				
Assigned	<u>97,924</u>	<u>91,313</u>	<u>20,894</u>	<u>210,131</u>
Total Fund Balances	<u>97,924</u>	<u>91,313</u>	<u>20,894</u>	<u>210,131</u>
Total Liabilities and Fund Balances	<u>\$ 97,924</u>	<u>\$ 91,313</u>	<u>\$ 20,894</u>	<u>\$ 210,131</u>

TOWN OF COUSHATTA, LOUISIANA

Combining Statement of Program Revenues, Expenditures
and Changes in Fund Balances
Non-Major Special Revenue Funds
For the Year Ended December 31, 2020

	Fire	Recreation	Streets	Totals
<u>REVENUES</u>				
Revenues:				
Taxes	\$ 10,273	\$ 34,627	\$ 10,273	\$ 55,173
Intergovernmental	-	-	-	-
Charges for services	-	-	-	-
Donations	-	1,000	-	1,000
Other revenues	309	185	-	494
	10,582	35,812	10,273	56,667
 <u>EXPENDITURES</u>				
Current:				
General government	-	-	-	-
Public Safety	7,605	-	-	7,605
Culture & Recreation	-	19,999	-	19,999
Streets	-	-	16,334	16,334
	7,605	19,999	16,334	43,938
 Total Expenditures	 7,605	 19,999	 16,334	 43,938
 Excess (deficiency of revenues over expenditures)	 2,977	 - 15,813	 (6,061)	 12,729
 <u>OTHER FINANCING SERVICES (USES)</u>				
Operating transfers in	-	-	-	-
Operating transfers out	(54,332)	(31,217)	-	(85,549)
	(51,355)	(15,404)	(6,061)	(72,820)
 Excess (deficiency) of revenues and other sources over expenditures and other uses	 (51,355)	 (15,404)	 (6,061)	 (72,820)
 <u>FUND BALANCES</u>				
Beginning of year	149,279	106,717	26,955	282,951
	149,279	106,717	26,955	282,951
End of year	\$ 97,924	\$ 91,313	\$ 20,894	\$ 210,131

TOWN OF COUSHATTA, LOUISIANA

Discretely Presented Component Unit -
Coushatta Industrial Development Corporation
Statement of Net Position
December 31, 2020

<u>Assets</u>	
Current assets:	
Cash	\$ 168,553
Receivables	-
Total current assets	<u>168,553</u>
Noncurrent assets:	
Property, plant and equipment (net of accumulated depreciation)	<u>112,077</u>
Total assets	<u>280,630</u>
 <u>Net Position</u>	
Invested in capital assets, net of related debt	112,077
Unrestricted	<u>168,553</u>
Total net position	<u>\$ 280,630</u>

TOWN OF COUSHATTA, LOUISIANA

Discretely Presented Component Unit -
Coushatta Industrial Development Corporation
Statement Activities
For the Year Ended December 31, 2020

Program Expenses	<u>\$ -</u>
General Revenues	
Rent	<u>9,000</u>
Change in Net Position	9,000
Net position, beginning of year	<u>271,630</u>
Net position, end of year	<u><u>\$ 280,630</u></u>



Marsha O. Millican

A PROFESSIONAL ACCOUNTING CORPORATION

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT
OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS

The Honorable Dr. Johnny Cox, Mayor
and Members of the Town Council
Town of Coushatta, Louisiana

I have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, business-type activities, each major fund, and the remaining aggregate fund information of Town of Coushatta, Louisiana as of December 31, 2020, and related notes to the financial statements, which collectively comprise the Town's basic financial statements, and have issued my report dated November 26, 2021.

Internal Control Over Financial Reporting

In planning and performing my audit of the financial statements, I considered Town of Coushatta's internal control over financial reporting to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing my opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. Accordingly, I do not express an opinion on the effectiveness of the Town's internal control over financial reporting.

My consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. However, as described in the accompanying schedule of findings, I identified a certain deficiency in internal control that I consider to be a significant deficiency.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Town's financial statements will not be prevented, or detected on a timely basis.

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. I consider the deficiency described in the accompanying schedule of findings to be a significant deficiency, and is described as Finding #2020-1.

As part of obtaining reasonable assurance about whether Town of Coushatta's financial statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material

effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit and, accordingly, I do not express such an opinion.

Compliance and Other Matters

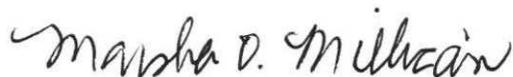
As part of obtaining reasonable assurance about whether Town of Coushatta's financial statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit and, accordingly, I do not express such an opinion. The results of my tests disclosed an instance of noncompliance or other matters that is required to be reported under *Government Auditing Standards* and is reported in the schedule of findings as Finding #2020-2.

Town of Coushatta's Response to the Findings

Town of Coushatta's response to the findings in my audit is described in the accompanying schedule of findings. Town of Coushatta's response was not subjected to the auditing procedures applied in the audit of the financial statements, and, accordingly, I express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of my testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Town's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



Certified Public Accountant

November 26, 2021

TOWN OF COUSHATTA, LOUISIANA

Corrective Action Taken on Prior Year Findings
Year Ended December 31, 2020

FINDING 2019-1: The segregation of duties is inadequate to provide effective internal control.

STATUS: No action was recommended and none was taken.

FINDING 2019-2: The Town is not in compliance with the state budget law.

STATUS: Unresolved.

TOWN OF COUSHATTA, LOUISIANA

Schedule of Findings

Year Ended December 31, 2020

Summary of Audit Results

1. The auditor's report expresses an unmodified opinion on the financial statements.
2. One significant deficiency is reported in the Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*.
3. One instance of noncompliance material to the financial statements was disclosed during the audit.

FINDING #2020-1: The segregation of duties is inadequate to provide effective internal control.

Criteria: Effective internal control requires the segregation of duties.

Condition: The segregation of duties is inadequate to provide effective internal control. Employees perform interrelated duties.

Cause: The condition is due to economic and space limitations.

Effect: Unknown.

Recommendation: Whether or not it would be cost effective to correct a deficiency is not a factor in reporting requirements under accounting standards generally accepted in the United States of America. Because prudent management requires that the potential benefit from an internal control must exceed its cost, it may not be practical to correct all deficiencies reported under accounting standards generally accepted in the United States of America. In this case, both management and the auditor do not believe that correcting the condition described above is cost effective or practical, and, accordingly, do not believe that any corrective action is necessary.

Management's Response: We concur with the finding. We will make every effort to segregate duties as allowed by space and economic limitations.

TOWN OF COUSHATTA, LOUISIANA

Schedule of Findings (Continued)

Year Ended December 31, 2020

FINDING #2020-2: The Town is not in compliance with the state budget law.

Criteria: State law requires the budget to be amended whenever actual revenues fail to meet budgeted amounts by 5% or more or when actual expenditures exceed budgeted amounts by 5% or more.

Condition: Although the budgets were amended, actual revenue failed to meet budgeted amounts by more than 5% in the general fund.

Cause:

Unknown.

Effect:

The Town is not in compliance with the state budget law.

Recommendation:

I recommend the Town comply with the state budget law.

Management's Response and Corrective Action Plan:

We agree with the finding. We will comply with the state budget law in the future.